

## Approval Signatures

Last Saved: October 20, 2011
Losing Facility Name and Type: Tacoma P\&DC
Street Address: 4001 S. Pine St
City: Tacoma
State: WA
Facility ZIP Code: 98413
Finance Number: 548332
Current 3D ZIP Codes): 983, 984
Type of Distribution to Consolidate: Orig \& Dest
Gaining Facility Name and Type: Seattle P\&DC
Street Address: 10700 27th Ave S
City: Seattle
State: WA
Facility ZIP Code: 98168
Finance Number: 547618
Current 3D ZIP Codes): 980, 981
ACKNOWLEDGEMENT OF ACCOUNTABILITY - I acknowledge that I am accountable for respecting and supporting the integrity of all official postal reporting systems, including financial reports and those relating to compliance with contracting, complement, or similar efforts involving the investment and expenditure of funds, as well as all systems to service to our customers.

## LOSING FACILITY:

Postmaster or Plant Manager:
$\frac{\text { Steve Formhals }}{\text { Printed Name }}$


Senior Plant Manager:
Don Jacobus
Printed Name
District Manager:
$\frac{\text { Pul Melonson }}{\text { Printed Name }}$



GAINING FACILITY:
Plant Manager:
Senior Plant Manager:
Don Jacobus
District Manager:
Printed Name

AREA OFFICE:

## Area Vice President:

Sylvester Black

Implementation Date: $\qquad$
HEADQUARTERS:

Approved: $\square$ Disapproved:


## Vice President, Network Operations:

David E. Williams
Printed Name
Signature
Date

Comments: $\qquad$

## Executive Summary

Last Saved: February 1, 2012
Losing Facility Name and Type: Tacoma P\&DC
Street Address: 4001 S. Pine St
City, State: Tacoma, WA
Current 3D ZIP Code(s): 983, 984
Type of Distribution to Consolidate: Orig \& Dest
Miles to Gaining Facility: 28
Gaining Facility Name and Type: Seattle P\&DC
Current 3D ZIP Code(s): 980, 981

## Summary of AMP Worksheets

## Savings/Costs

| Mail Processing Craft Workhour Savings = | \$1,980,554 | from Workhour Costs - Proposed |
| :---: | :---: | :---: |
| Non-MP Craft/EAS + Shared LDCs Workhour Savings (less Maint/Trans) = | \$766,422 | from Other Curr vs Prop |
| PCES/EAS Supervisory Workhour Savings = | \$1,362,864 | from Other Curr vs Prop |
| Transportation Savings | \$83,948 | from Transportation (HCR and PVS) |
| Maintenance Savings | \$2,468,291 | from Maintenance |
| Space Savings = | \$0 | from Space Evaluation and Other Costs |
| Total Annual Savings = | \$6,662,079 |  |
| Total One-Time Costs = | \$1,028,647 | from Space Evaluation and Other Costs |
| Total First Year Savings = | \$5,633,432 |  |

## Staffing Positions

$$
\begin{array}{rll}
\text { Craft Position Loss }= & 110 & \text { from Staffing - Craft } \\
\text { PCES/EAS Position Loss } & =18 & \text { from Staffing - PCES/EAS }
\end{array}
$$

## Volume

| Total FHP to be Transferred (Average Daily | 1,633,849 | from Workhour Costs - Current |
| :---: | :---: | :---: |
| Current FHP at Gaining Facility (Average Daily Volume) | 3,712,138 | from Workhour Costs - Curre |
| Losing Facility Cancellation Volume (Average Daily Volume) | 271,960 | (= Total TPH / Operating Days) |

## Service

Service Standard Impacts by ADV First-Class Mail® Priority Mail® Package Services

Periodicals
Standard Mail

| UPGRADED | DOWNGRADED | Unchanged + Upgrades | Unchanged + Upgrades |
| :---: | :---: | :---: | :---: |
| ADV | ADV | ADV | \% |
| 0 | 0 | 0 | \#DIV/0! |
| 0 | 0 | 0 | \#DIV/0! |
| 0 | 0 | 0 | \#DIV/0! |
| N/A* | N/A* | N/A* | N/A* |
| N/A* | N/A* | N/A* | N/A* |

# Summary Narrative 

Last Saved: February 1, 2012
Losing Facility Name and Type: Tacoma P\&DC Current 3D ZIP Code(s): 983, 984
Type of Distribution to Consolidate: Orig \& Dest

## Gaining Facility Name and Type: Seattle P\&DC Current 3D ZIP Code(s): 980, 981

## Background

The Seattle Performance Cluster with assistance from the Western Area office has completed an Area Mail Processing (AMP) study to determine the feasibility of relocating originating and destinating mail processing operations from the Tacoma Processing \& Distribution Center (P\&DC) to the Seattle Processing P\&DC.

## Facility Descriptions

The Tacoma P\&DC, which is located at 4001 S Pine, Tacoma WA, is a 149,404 square foot USPS owned facility. The facility houses automation equipment for distribution of letter volume delivery point sequencing, flat carrier route distribution, and parcel processing for the 983-984 service area. In addition to processing operations, the facility houses primary mail acceptance operations, retail operations, and carrier operations.

The Tacoma P\&DC services the originating and destinating SCF 983-984 ZIP Code area. The Tacoma P\&DC is approximately 28 miles from the Seattle P\&DC.
The Seattle P\&DC, which is located at $1070027^{\text {th }}$ Avenue South, Tukwila WA, is a USPS owned facility. The 580,030 square foot facility was originally occupied in 1996. In addition to processing operations, the facility houses primary mail acceptance operations and Computer Forwarding Service (CFS) operations. The Seattle P\&DC services the originating and destinating SCF 980-981 ZIP Code area.

## Distribution Concept

All originating and destinating letter and flat mail for the SCF 983-984 ZIP Code area would be processed to the finest depth of sort at the Seattle P\&DC.

Originating Priority/FCM parcels for the SCF 980-985 ZIP Code area would be processed at the Seattle P\&DC; Originating Priority/FCM parcels for outside the SCF 980-985 ZIP Code area would be processed at the Seattle PMA.

Destinating Priority/FCM parcels for the SCF 983-984 ZIP Code area would be processed to the 5 digit level at the Seattle NDC with the exception of NMO parcels, which would be processed to the 5 digit level at the Hub/Spoke facility and Priority flats that would be processed at the Seattle P\&DC.

To reduce transportation costs, the building currently occupied as the Tacoma P\&DC would be retained as a Hub/Spoke (H/S) facility for mail originating and destinating in SCF 983-984. Mail Acceptance operations would be retained at the H/S facility. To mitigate the cost of maintaining the H/S facility, Customer Service operations in close proximately of the H/S facility would be consolidated into the H/S facility. Customer Service offices would remain open only for retail operations (where applicable). The Customer Service offices that potentially could be relocated to an H/S facility are: Tacoma Proctor, Tacoma Central Carrier Facility, Tacoma Parkland, Tacoma Downtown, Tacoma University Place, Tacoma Lincoln, and Lakewood.

## Hub/Spoke facilities are required because:

a) The Seattle P\&DC has insufficient dock doors to accommodate the additional trips to/from delivery units.
b) The Seattle P\&DC has insufficient yard space to accommodate the significant increase in trip arrivals/departures.
c) Very few Customer Service units can accommodate tractor/trailer transportation.
d) The number of direct trips from the processing facility to the CS units would increase significantly.

## Financial Summary

Annual baseline data is for the period 07/01/2010 to 06/30/2011. Financial savings proposed for the consolidations are:

| Total Annual Savings | $\$ 6,662,079$ |
| :--- | :--- |
| Total On-Time Costs |  |
| Total First Year Savings | $\$ 1,028,647$ |
|  | $\$ 5,633,432$ |

All One-time costs associated with Everett, Olympia, and Tacoma consolidation efforts are identified in the Tacoma package only.
${ }^{1}$ First year savings include the one time costs (equipment relocation, site prep) for all AMP facilities (Tacoma, Everett, and Olympia).

## Customer Service Impacts

The Tacoma P\&DC would be retained as the Tacoma Hub and Spoke Office (Finance \#54-8343). There would be no change to the current retail (window) operations or hours. The location, hours of operation, and PO boxes for the nearest Post Office (Evergreen Station, located within the Tacoma P\&DC) would remain as current. Caller service and mail acceptance times/locations/hours would remain as current (Evergreen Station). No delivery and collection modifications are anticipated for the area offices in SCF 984, and the local collection box pick up times would remain unchanged. Also, a local postmark would continue to be available at retail service locations.

The resources necessary to perform the customer service functions assigned to this unit are provided for in the Tacoma Post Office (Finance \#54-8330) and the Evergreen Station (Finance \#54-8343) existing staffing and operations budget. The remaining Hub operations proposed staffing and funding provided for in the study would be transferred to Evergreen Station's responsibility with implementation. If the existing facility should be impacted in the future by other USPS initiatives, these remaining operations proposed in this study would be relocated to Alternate Quarters (new or existing) and services continue to provide the needed hub and spoke operation as well as retail, PO Box, and BMEU services currently provided.

Function 4 and Function 7 hours were not included in the Excel AMP model as these are different finance numbers and not included with the Tacoma P\&DC MODS Data.

## Transportation

AMP Transportation requirements are based on FY2011 volume data for the 85th percentile day (excluding peak season). WebEOR data was used to determine the bin density for each carrier's letter and flat volume; WebMODS was used to determine parcel volume. Standard piece count conversions were used to determine the number of trays/tubs required for each carrier. Standard conversion rates were used to determine the number of rolling stock containers required.


Current transportation operating to and from the NDC would be eliminated. New established transportation would be proposed (as listed on the Transportation 408).
$>$ Identify the current and proposed CT \& CET for ND, 2 Day, 3 Day and Priority Mail for the losing \& gaining Plant's mail processing operations
o Tacoma

- Tacoma CET 2030 (P1 \& F2)
- Tacoma CT 2245 (P1) CT 0005 (F2)
o Seattle
- Current CET 2055 (P1 \& F2)
- Current CT 0040 (OND) CT 0230 (2 and 3 Day)
- Current CT 2300 (P1 to the PMA)
- Proposed CET 2155 (P1 \& F2)
- Proposed CT 0040 (OND) CT 0230 (2 and 3 Day)
- Proposed CT 2300 (P1 to the PMA)

Last inbound collection run into Tacoma, WA (losing facility) is HCR 98329 trip 2, from Randall, WA 98377. This route arrives at Tacoma P\&DC by 2010. This mail would be transferred and dispatched to Seattle P\&DC arriving in Seattle by or before their proposed CET 2155. The transportation operating between Seattle P\&DC and Tacoma P\&DC consist of mostly HCR's. Current HCR transportation would be eliminated and new procured transportation would be added so "Identifying"

HCR(s) is not possible at this stage. Transportation from/to Seattle P\&DC and Tacoma City DU's is operated by Seattle PVS operations. There would be no changes to AO/DU collections or morning delivery operations since the Tacoma facility would be retained as a transfer hub. Current transportation would not change. It is unclear at this Stage when the mail (morning) delivery would be dispatched from Seattle to each SCF.
The hub concept is essential to keeping transportation cost down and efficient. This concept would allow Seattle to maintain AM and PM dispatches with little to no impact on AO's/DU's. The transportation plan is to use existing feeder trips currently operating between Plants facilities which would became hubs under this concept. Adjustments are necessary so collections trips support the cancelation operation at Seattle P\&DC that would allow them to clear and maintain outgoing states dispatches to FX and surface dispatches. It's imperative that Seattle cancelation operations are supported so critical dispatches and service commitments are achieved.

Returned collection trips would be used to move DPS and Flats (all available mail) back to the hubs to be staged for morning dispatches. Additional transportation may be needed in the AM to support possible changes/limitations in mail processing that require clearance times outside the collection mail profile. The transportation proposal is designed (cost) to use return collection runs operating between Seattle and each SCF. The transportation proposal is designed (cost) to use return collection runs operating between Seattle and each SCF.

## Employee Impacts

Current projections from the AMP study for the Tacoma P\&DC indicate a reduction of 244 craft employees and 26 management positions. Forty-three (43) employees (4 clerks, 6 MH's, 12 custodians and 17 Vehicle Services) would be retained at the H/S facility to process parcels, to support dock operations and maintain the building. The net change is summarized in the table below. Two EAS would remain at Tacoma: (1) Supervisor Transportation and (1) Networks Specialist.

| Management and Craft Staffing Impacts |  |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  | Tacoma WA |  |  | Seattle WA |  |  | Net Diff |
|  | Current <br> On-Rolls | Proposed | Diff | Current <br> On-Rolls | Proposed | Diff |  |
| Craft $^{1}$ | 287 | 43 | $(244)$ | 1,057 | 1,195 | 138 | (106) |
| Management | 28 | 2 | $(26)$ | 78 | 96 | 18 | (8) |
| ${ }^{1}$ Craft=FTR+PTR+PTF+Casuals |  |  |  |  |  |  |  |


| Mail Processing Management to Craft Ratio |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
| Current  <br> to Craft $_{2}$  <br> Ratios  | SDOs to Craft $_{1}$ <br> $(1: 25$ target) | MDOs+SDOs to Craft $_{1}$ <br> $(1: 22$ target) | SDOs to Craft $_{1}$ <br> $(1: 25$ target) | MDOs+SDOs to Craft $_{1}$ <br> $(1: 22$ target) |
|  | $1: 51$ | $1: 45$ | \#DIV/0! | \#DIV/0! |
|  | $1: 25$ | $\mathbf{1 : 2 1}$ | $1: 25$ | $1: 22$ |

${ }^{1}$ Craft $=$ FTR + PTR + PTF + Casuals
${ }^{2}$ Craft $=\mathrm{F} 1+$ F4 at Losing; F1 only at Gaining

As a matter of policy, the Postal Service follows the Worker Adjustment and Retraining Notification Act's ("WARN") notification requirements when the number of employees experiencing an employment loss within the meaning of WARN would trigger WARN's requirements. Some or all of the impacted employees described above may not experience an employment loss within the meaning of WARN due to transfers or reassignments.

## Maintenance and Equipment Relocation

All associated equipment relocation and site prep costs for Tacoma, Everett, and Olympia are identified in the Tacoma AMP study. These One-Time Costs include \$549,847 for equipment relocation for the relocation of 3-AFCS, 4-AFSM, 17-DBCS, 3DIOSS and 1-SPBS to Seattle and the South DDC to support the consolidation effort of workload.
In addition, a total of $\$ 478,800$ of Site Prep costs has been identified in the study to support this additional equipment being deployed.

## Other Concurrent Initiatives

In addition to the Tacoma P\&DF AMP Study, the following offices are also being considered for possible consolidation into the Seattle P\&DC:

- Olympia P\&DF
- Everett P\&DC

The South Sound DDC consolidated of operations into the Tacoma P\&DC and South DDC was completed September 30, 2011.

## 24 Hour Clock

Last Saved：February 1， 2012
Losing Facility Name and Type：Tacoma P\＆DC
Current 3D ZIP Code（s）： 983,984
Type of Distribution to Consolidate：Orig \＆Dest

Gaining Facility Name and Type：Seattle P\＆DC
Current 3D ZIP Code（s）：980， 981

|  |  |  |  | Fr： | 407\％ | 1\％\％ | $\%$ | 1194\％ | 9m\％ | \％ 7 \％ | －．tat |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |
|  |  | ${ }^{-1}$ |  |  |  |  |  |  |  |  |  |
| 1－5\％ | SAT | 416 |  | 599．2\％ | 95．4＊ |  | 0．0\％ | ■！ |  | 100．0\％ | 78．8\％ |
| Cig | SAT | 4／2－3 |  | 58．5\％ | 96．6\％ |  | 0．0\％ | ［1 |  | 100．0\％ | $77.3 \%$ |
| Form | SAT | 430 |  | 51．7\％ | 94．7\％ |  | 9．8\％ | ［1 |  | 100．0\％ | 78．8\％ |
| 7\％ | $\square$ SAT | $5 / 7$ | 7 TMEDTMP | 56．6\％ | 95．4\％ |  | 29．496 | $\square$ |  | 100．0\％ | 79．6\％ |
| LTM | CAT | SV14 |  | 56．5\％ | 98．3\％ |  | 10．0\％ | $\square$ |  | 100．0\％ | 79．1\％ |
| R4， | CAT | $5 \sqrt{21}$ |  | 54．6\％ | 95．2\％ |  | 0．0\％ | 0.1 |  | 100．0\％ | 77．7\％ |
| F．7Mm | SAT | $5 \sqrt{28}$ |  | 43.485 | 36．3\％ |  | 0．0\％ | n！ |  | 100．0\％ | 74．9\％ |
| ＜－14n | SAT | 6／4 |  | 51．4\％ | 94．7\％ |  | 0．0\％ | n！ |  | 100．0\％ | 74．2\％6 |
| CTulua | SAT | E／11 | 1 Traner | 52.78 | 949\％ |  |  | $\square$ |  | 100．0\％ | 75．3\％ |
| c－lun | SAT | E／18 | TMentm | 56．9\％ | 972\％ |  | 0．0\％ | 0. |  | 100．0\％ | 78．0\％ |
| 72014 | SAT | 8.25 |  | 51．6\％ | 95，3\％ |  | 0．0\％ | 0.1 |  | 100．0\％ | 79．0\％ |
| 511 | II SAT | 712 |  | $50.3 \%$ | 94．28 |  | 0．0\％ | 0 |  | 100．0\％ | 59，6\％ |
| P－TM | $1{ }^{\text {a }}$ SAT | 7／9 |  | 54．0\％ | 96．1\％ |  | 0．0\％ | $\square$ |  | 100．0\％ | 137.186 |
| 1－－｜10 | $1{ }^{\text {Sa }}$ S | 7／16 | 6 TACPTiter | 56．9\％ | 94．6\％ |  | 0．0\％ | $\square$ |  | 100．0\％ | 78．1\％ |
| F－， 11 | Il SAT | 7／2－3 | 3 Therliter | 50．0\％ | 95．1\％ |  | 0．0\％ | 1.1 |  | 100．0\％ | 72．5\％ |
| F | 1 SAT | 7.310 |  | 48．5\％ | 88．9\％ |  | 5．8\％ | n！ |  | 100．0\％ | 72．6\％ |
| P．t川r | －SAT | 8／15 |  | 48．7\％ | 92．4\％ |  | 0．0\％ | 02 |  | 100．0\％ | 32．9\％ |
| 47. | CAT | $8 / 1-3$ | 3 TAPTiner | 51．1\％ | 94．4\％ |  | 0．0\％ | 0.1 |  | 100．0\％ | 32．1\％ |
| F\％， | CAT | $8 / 20$ | 0 TAPDTM ${ }^{\text {Pr }}$ | 56．7\％ | 99．3\％ |  | 4．8\％ | 0.1 |  | 100．0\％ | 31．8\％ |
| Fintur | CAT | 827 | 7 TAPDTM ${ }^{\text {Pr }}$ | 48．3\％ | 92．3\％ |  |  | 0.1 |  | 100．0\％ | 77．9\％ |
| Fl｜m | ASAT | 9／3 | 3 TMCDTM | $48.5 \%$ | 93．6\％ |  |  | n！ |  | 100．0\％ | 75．8\％ |
|  | M， |  |  | FH | 175 | 10\％ | 10\％ | ．17．19 | 17\％ | 17\％ | Pres |
|  |  |  |  |  |  |  |  |  |  |  |  |
|  |  | $\cdots$ |  |  |  |  |  |  |  |  |  |
| 12．2＋C5 | SAT | 476 |  | 65．8\％ | 94．59\％ | 85．09\％ | 99．0\％ | 1.3 | 988．3\％ | 100．0\％ | 50．4\％ |
| $7 \times 2+$ | SAT | 4／23 | FEnm－EPTM | 64． 2 \％ | 94．4\％ | 85．19\％ | 99．1\％ | 1.7 | 97．8\％ | 100．0\％ | 54．19 |
| c\％－2＋ | SAT | 4.30 | FEATMEP「 | 63．3\％ | 91．59\％ | 812\％ | 99．8\％ | 2．F | 89．8\％ | 99，9\％ | 60．6\％ |
| FINH5 | SAT | $5 \times 7$ |  | 67 $2 \%$ | 96．69\％ | 88，3\％ | 999．4\％ | 1.7 | 96．5\％ | 100．0\％ | 88.396 |
| 14．．tis | SAT | 5，14 | FEATIEP9「\％ | 6． $2 \%$ | 56．0\％ | 88．0\％ | 999．2\％ | 1.7 | 97．9\％ | 100．09\％ | 72．6\％ |
| 74．．．tis | S留T | 5，21 | F－Am－EPTry | 65．1\％ | 56．9\％ | 878\％ | 999．1\％ | 1.7 | 98．6\％ | 100．0\％ | E6．6\％ |
| 7：N－15 | SAT | 5，28 |  | 60．7\％ | 92．2\％ | 85．9\％ | 99．6\％ | 1.7 | 96．9\％ | 100．0\％ | 64.396 |
| 4an ${ }^{1}$ | SAT | 614 |  | 61．7\％ | 56．2\％ | 86．8\％ | 99．6\％ | 1.7 | 97．4\％ | 100．0\％ | 23， 59 |
| 112Mn | SAT | 6.11 | ［\＃An－EP9 | 6． $1 \%$ | 56．9\％ | 85．8\％ | 98．9\％ | 1.1 | 916．6\％ | 100．0\％ | 66.19 |
| 10， | SAT | 6918 | F＝Am－EPTR | 61． $0 \%$ | 96．4\％ | 88．8\％ | 99．3\％ | 1．2 | 96．7\％ | 100．0\％ | 64．9\％ |
| 7－an | SAT | $6 / 25$ |  | 64．2\％ | 56．4\％ | 872\％ | 98．9\％ | 1.7 | 96．8\％ | 100．0\％ | 70．0\％ |
| 7．15 | SAT | 712 | ［－\＃，\＃－ | $54.7 \%$ | 91．6\％ | 84，3\％ | 999．1\％ | 1．8 | 9－1．0\％ | 100．09\％ | $67.5 \%$ |
| PrTs | SAT | 719］ |  | 45．6\％ | 89．1\％ | 83．09\％ | 99．7\％ | 2.1 | 96．7\％ | 100．096 | 70．4\％ |
| 18， | SAT | 716 |  | 64．6\％ | 96．2\％ | 90．4\％ | 99．0\％ | 7.1 | 988．2\％ | 100．0\％ | 67． 89 |
| rarl｜ | SAT | 723 ［ | ［－ginl－fra | 53．0\％ | 97． $3 \%$ | 94．19\％ | 99．5\％ | 1.1 | 97．5\％ | 100．0\％ | 64.296 |
| cravis | SAT | 730 |  | 56．8\％ | 56．0\％ | 90．49\％ | 98．7\％ | 7.3 | 95．5．9\％ | 100．09\％ | 61． 596 |
| －2\％10 | SAT | 816 |  | 61．7\％ | 94．6\％ | 91．190 | 97．7\％ | 7.7 | 96．7\％ | 100．0\％ | 57.080 |
| 1－E10 | SAT | 8131 |  | 50．6\％ | 95．2\％ | 93．4\％ | 99．0\％ | 7.4 | 98．7\％ | 100．09\％ | 56.780 |
| 7：\％19 | SAT | 820 ［ |  | 62．6\％ | 63．8\％ | 92．9\％ | 998．5\％ | 2.7 | 92．3\％ | 100．0\％ | 51．8\％ |
|  | SAT | 827 |  | 61． $7 \%$ | 94．0\％ | 90．0\％ | 98．4\％ | 7．${ }^{2}$ | 95．0．0\％ | 100．0\％ | $56.0 \%$ |
| $3{ }^{-1}$ | SAT | 9 Sb |  | 56．4\％ | 90．9\％ | 902\％ | 99．5\％ | 14 | 97．5\％ | 100．0\％ | 51.796 |

## MAP

Last Saved: February 1, 2012
Losing Facility Name and Type: Tacoma P\&DC
Current 3D ZIP Code(s): 983, 984
Miles to Gaining Facility: 28

Gaining Facility Name and Type: Seattle P\&DC
Current 3D ZIP Code(s): 980, 981


## Service Standard Impacts

Last Saved: February 1, 2012

## Losing Facility: Tacoma P\&DC

Losing Facility 3D ZIP Code(s): 983, 984
Gaining Facility 3D ZIP Code(s): 980, 981

Based on report prepared by Network Integration Support dated: mm/dd/yyyy

|  | FCM |  |  |  |  |  | PRI |  | PER * |  | STD* |  | PSVC |  | ALL CLASSES |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Overnight | \% Change | All Others | \% Change | Total | \% Change | All | \% Change | All | \% Change | All | \% Change | All | \% Change | All | \% Change |
| UPGRADE |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| DOWNGRADE |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| TOTAL |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| NET UP+NO CHNG |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| VOLUME TOTAL |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

All Service Standard Changes TBD. Selected summary fields are transferred to the Executive Summary

|  | FCM |  |  |  |  |  | PRI |  | Service Standard Changes - Pairs |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  | PER | STD |  | PSVC |  | ALL CLASSES |  |
|  | Overnight | \% Change | All Others | \% Change | Total | \% Change |  |  | All | \% Change | All | \% Change | All | \% Change | All | \% Change | All | \% Change |
| UPGRADE |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| DOWNGRADE |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| TOTAL |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| NET |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

## All Service Standard Changes TBD.

# Stakeholders Notification 

(WorkBook Tab Notification - 1)
Losing Facility: Tacoma P\&DC

Last Saved: February 1, 2012

Stakeholder Notification Page 1 AMP Event:

Losing Facility: Tacoma P\&DC
$\square \longrightarrow$
Date Range of Data $07 / 01 / 10$ <<=== ===>> 06/30/11



|  | (2) <br> $\%$ Moved to <br> Gaining | (3) Current Annual FHP Volume | (4) Current Annual TPH or NATPH Volume | 5) <br> Current <br> Annual <br> Workhours | (6) Current Productivity (TPH or NATPH) | (7) Current Annual Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 002 | 100.0\% |  |  |  |  | \$60,856 |
| 003 | 100.0\% |  |  |  |  | \$24 |
| 009 | 100.0\% |  |  |  |  | \$72,342 |
| 010 | 100.0\% |  |  |  |  | \$214,108 |
| 014 | 100.0\% |  |  |  |  | \$33,537 |
| 015 | 100.0\% |  |  |  |  | \$211,443 |
| 017 | 100.0\% |  |  |  |  | \$209,785 |
| 018 | 100.0\% |  |  |  |  | \$105,454 |
| 019 | 100.0\% |  |  |  |  | \$92,673 |
| 020 | 100.0\% |  |  |  |  | \$48,869 |
| 021 | 100.0\% |  |  |  |  | \$235 |
| 022 | 100.0\% |  |  |  |  | \$0 |
| 030 | 100.0\% |  |  |  |  | \$361,920 |
| 035 | 100.0\% |  |  |  |  | \$75,321 |
| 040 | 100.0\% |  |  |  |  | \$67,166 |
| 044 | 100.0\% |  |  |  |  | \$225,908 |
| 050 | 100.0\% |  |  |  |  | \$10 |
| 060 | 100.0\% |  |  |  |  | \$70,946 |
| 066 | 100.0\% |  |  |  |  | \$6,868 |
| 067 | 100.0\% |  |  |  |  | \$6,671 |
| 074 | 100.0\% |  |  |  |  | \$97,571 |
| 083 | 100.0\% |  |  |  |  | \$41,554 |
| 084 | 100.0\% |  |  |  |  | \$43,372 |
| 087 | 100.0\% |  |  |  |  | \$633 |
| 088 | 100.0\% |  |  |  |  | \$977 |
| 089 | 100.0\% |  |  |  |  | \$11,949 |
| 090 | 100.0\% |  |  |  |  | \$14,833 |
| 091 | 100.0\% |  |  |  |  | \$31,640 |
| 092 | 100.0\% |  |  |  |  | \$39,161 |
| 093 | 100.0\% |  |  |  |  | \$16,455 |
| 094 | 100.0\% |  |  |  |  | \$2,461 |
| 095 | 100.0\% |  |  |  |  | \$2,158 |
| 096 | 100.0\% |  |  |  |  | \$3,046 |
| 097 | 100.0\% |  |  |  |  | \$22,289 |
| 098 | 100.0\% |  |  |  |  | \$23,005 |
| 099 | 100.0\% |  |  |  |  | \$49,101 |
| 110 | 100.0\% |  |  |  |  | \$17 |
| 112 | 100.0\% |  |  |  |  | \$510,949 |
| 120 | 100.0\% |  |  |  |  | \$495 |
| 122 | 100.0\% |  |  |  |  | \$347,845 |


| (8) Current <br> Operation <br> Numbers | (9) <br> \% Moved to <br> Losing | $\begin{gathered} (10) \\ \text { Current } \\ \text { Annual FHP } \end{gathered}$ | (11) Current Annual TPH or | (12) Current Annual | $\begin{gathered} \text { (13) } \\ \text { Current } \\ \text { Productivity } \end{gathered}$ | (14) Current Annual Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 002 |  |  |  |  |  | \$492 |
| 003 |  |  |  |  |  | \$241,949 |
| 009 |  |  |  |  |  | \$7,075 |
| 010 |  |  |  |  |  | \$229,660 |
| 014 |  |  |  |  |  | \$66,831 |
| 015 |  |  |  |  |  | \$338,890 |
| 017 |  |  |  |  |  | \$1,003,307 |
| 018 |  |  |  |  |  | \$1,042,528 |
| 019 |  |  |  |  |  | \$392,259 |
| 020 |  |  |  |  |  | \$151,052 |
| 021 |  |  |  |  |  | \$8,306 |
| 022 |  |  |  |  |  | \$0 |
| 030 |  |  |  |  |  | \$1,465,159 |
| 035 |  |  |  |  |  | \$1,329,265 |
| 040 |  |  |  |  |  | \$682,405 |
| 044 |  |  |  |  |  | \$35,971 |
| 050 |  |  |  |  |  | \$0 |
| 060 |  |  |  |  |  | \$22,243 |
| 066 |  |  |  |  |  | \$34,669 |
| 067 |  |  |  |  |  | \$13,620 |
| 074 |  |  |  |  |  | \$125,679 |
| 083 |  |  |  |  |  | \$50,485 |
| 084 |  |  |  |  |  | \$551 |
| 087 |  |  |  |  |  | \$2,836 |
| 088 |  |  |  |  |  | \$1,557 |
| 089 |  |  |  |  |  | \$0 |
| 090 |  |  |  |  |  | \$69,248 |
| 091 |  |  |  |  |  | \$72,544 |
| 092 |  |  |  |  |  | \$74,088 |
| 093 |  |  |  |  |  | \$47,833 |
| 094 |  |  |  |  |  | \$8,199 |
| 095 |  |  |  |  |  | \$595 |
| 096 |  |  |  |  |  | \$1,752 |
| 097 |  |  |  |  |  | \$60,114 |
| 098 |  |  |  |  |  | \$42,393 |
| 099 |  |  |  |  |  | \$83,197 |
| 110 |  |  |  |  |  | \$2,068,290 |
| 112 |  |  |  |  |  | \$0 |
| 120 |  |  |  |  |  | \$46,166 |
| 122 |  |  |  |  |  | \$0 |


|  |  | (3) Current Annual FHP Volume | (4) Current Annual TPH or NATPH Volume | (5) <br> Current <br> Annual Workhours |  | (7) Current Annual Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 123 | 100.0\% |  |  |  |  | \$57 |
| 124 | 100.0\% |  |  |  |  | \$64,332 |
| 125 | 100.0\% |  |  |  |  | \$222 |
| 126 | 100.0\% |  |  |  |  | \$36,508 |
| 132 | 100.0\% |  |  |  |  | \$114,553 |
| 150 | 100.0\% |  |  |  |  | \$153,014 |
| 170 | 100.0\% |  |  |  |  | \$131,876 |
| 180 | 100.0\% |  |  |  |  | \$371,430 |
| 185 | 100.0\% |  |  |  |  | \$0 |
| 200 | 17.9\% |  |  |  |  | \$262,398 |
| 208 | 100.0\% |  |  |  |  | \$62,041 |
| 210 | 25.0\% |  |  |  |  | \$395,397 |
| 211 | 100.0\% |  |  |  |  | \$13,474 |
| 212 | 6.5\% |  |  |  |  | \$227,847 |
| 213 | 100.0\% |  |  |  |  | \$195,788 |
| 214 | 100.0\% |  |  |  |  | \$81,815 |
| 225 | 100.0\% |  |  |  |  | \$436,319 |
| 229 | 100.0\% |  |  |  |  | \$570,871 |
| 230 | 100.0\% |  |  |  |  | \$22,236 |
| 231 | 100.0\% |  |  |  |  | \$701,624 |
| 233 | 100.0\% |  |  |  |  | \$63,249 |
| 235 | 100.0\% |  |  |  |  | \$384,695 |
| 261 | 100.0\% |  |  |  |  | \$0 |
| 264 | 100.0\% |  |  |  |  | \$41 |
| 271 | 100.0\% |  |  |  |  | \$218,998 |
| 274 | 100.0\% |  |  |  |  | \$0 |
| 281 | 100.0\% |  |  |  |  | \$19,381 |
| 284 | 100.0\% |  |  |  |  | \$3,722 |
| 294 | 100.0\% |  |  |  |  | \$1 |
| 321 | 100.0\% |  |  |  |  | \$95,895 |
| 324 | 4.6\% |  |  |  |  | \$72,240 |
| 331 | 100.0\% |  |  |  |  | \$220,225 |
| 334 | 100.0\% |  |  |  |  | \$382,885 |
| 335 | 100.0\% |  |  |  |  | \$92 |
| 336 | 100.0\% |  |  |  |  | \$668,930 |
| 340 | 100.0\% |  |  |  |  | \$11,903 |
| 468 | 100.0\% |  |  |  |  | \$0 |
| 481 | 100.0\% |  |  |  |  | \$175,903 |
| 484 | 100.0\% |  |  |  |  | \$295,061 |
| 486 | 100.0\% |  |  |  |  | \$1,836 |
| 487 | 100.0\% |  |  |  |  | \$104 |
| 488 | 100.0\% |  |  |  |  | \$320 |
| 489 | 100.0\% |  |  |  |  | \$0 |
| 494 | 100.0\% |  |  |  |  | \$80 |
| 549 | 100.0\% |  |  |  |  | \$218,642 |
| 554 | 100.0\% |  |  |  |  | \$159,199 |
| 560 | 100.0\% |  |  |  |  | \$2,262 |
| 564 | 100.0\% |  |  |  |  | \$139,089 |
| 573 | 100.0\% |  |  |  |  | \$93,786 |
| 585 | 100.0\% |  |  |  |  | \$161,368 |
| 586 | 100.0\% |  |  |  |  | \$55,863 |
| 588 | 100.0\% |  |  |  |  | \$39,229 |
| 607 | 100.0\% |  |  |  |  | \$46,114 |
| 612 | 100.0\% |  |  |  |  | \$15,306 |
| 620 | 100.0\% |  |  |  |  | \$1,109 |
| 630 | 100.0\% |  |  |  |  | \$3,995 |
| 776 | 100.0\% |  |  |  |  | \$18,036 |
| 811 | 100.0\% |  |  |  |  | \$37,286 |
| 812 | 100.0\% |  |  |  |  | \$4 |
| 814 | 100.0\% |  |  |  |  | \$61,805 |


| (8) Current <br> Operation <br> Numbers | (9) <br> \% Moved to <br> Losing | $\begin{gathered} (10) \\ \text { Current } \\ \text { Annual FHP } \end{gathered}$ | (11) Current Annual TPH or | (12) <br> Current <br> Annual | (13) Current Productivity | (14) Current Annual Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 123 |  |  |  |  |  | \$627 |
| 124 |  |  |  |  |  | \$0 |
| 125 |  |  |  |  |  | \$0 |
| 126 |  |  |  |  |  | \$0 |
| 132 |  |  |  |  |  | \$0 |
| 150 |  |  |  |  |  | \$93,841 |
| 170 |  |  |  |  |  | \$386,835 |
| 180 |  |  |  |  |  | \$0 |
| 185 |  |  |  |  |  | \$0 |
| 200 |  |  |  |  |  | \$282,327 |
| 208 |  |  |  |  |  | \$0 |
| 210 |  |  |  |  |  | \$1,951,985 |
| 211 |  |  |  |  |  | \$0 |
| 212 |  |  |  |  |  | \$2,330,121 |
| 213 |  |  |  |  |  | \$0 |
| 214 |  |  |  |  |  | \$247,441 |
| 225 |  |  |  |  |  | \$0 |
| 229 |  |  |  |  |  | \$3,128,810 |
| 230 |  |  |  |  |  | \$713,423 |
| 231 |  |  |  |  |  | \$2,049,377 |
| 233 |  |  |  |  |  | \$726,667 |
| 235 |  |  |  |  |  | \$1,150,476 |
| 261 |  |  |  |  |  | \$0 |
| 264 |  |  |  |  |  | \$0 |
| 271 |  |  |  |  |  | \$76,259 |
| 274 |  |  |  |  |  | \$0 |
| 281 |  |  |  |  |  | \$10,434 |
| 284 |  |  |  |  |  | \$0 |
| 294 |  |  |  |  |  | \$0 |
| 321 |  |  |  |  |  | \$33,002 |
| 324 |  |  |  |  |  | \$415,935 |
| 331 |  |  |  |  |  | \$508,940 |
| 334 |  |  |  |  |  | \$0 |
| 335 |  |  |  |  |  | \$1 |
| 336 |  |  |  |  |  | \$1,537,650 |
| 340 |  |  |  |  |  | \$21,843 |
| 468 |  |  |  |  |  | \$0 |
| 481 |  |  |  |  |  | \$807,521 |
| 484 |  |  |  |  |  | \$0 |
| 486 |  |  |  |  |  | \$7,007 |
| 487 |  |  |  |  |  | \$2,290 |
| 488 |  |  |  |  |  | \$661 |
| 489 |  |  |  |  |  | \$7,010 |
| 494 |  |  |  |  |  | \$0 |
| 549 |  |  |  |  |  | \$358,879 |
| 554 |  |  |  |  |  | \$0 |
| 560 |  |  |  |  |  | \$487,489 |
| 564 |  |  |  |  |  | \$110,441 |
| 573 |  |  |  |  |  | \$0 |
| 585 |  |  |  |  |  | \$769,665 |
| 586 |  |  |  |  |  | \$297,173 |
| 588 |  |  |  |  |  | \$48,276 |
| 607 |  |  |  |  |  | \$286,371 |
| 612 |  |  |  |  |  | \$97,010 |
| 620 |  |  |  |  |  | \$3,682 |
| 630 |  |  |  |  |  | \$77,410 |
| 776 |  |  |  |  |  | \$96,305 |
| 811 |  |  |  |  |  | \$6,364 |
| 812 |  |  |  |  |  | \$0 |
| 814 |  |  |  |  |  | \$0 |


| (1) <br> Current <br> Operation <br> Numbers <br>  | (2) <br> $\%$ Moved to <br> Gaining | (3) Current Annual FHP | (4) Current Annual TPH or | (5) Current Annual | (6) Current Productivity | (7) Current Annual Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 816 | 100.0\% |  |  |  |  | \$21,448 |
| 891 | 100.0\% |  |  |  |  | \$92,990 |
| 893 | 100.0\% |  |  |  |  | \$38,388 |
| 894 | 100.0\% |  |  |  |  | \$1,101,423 |
| 896 | 100.0\% |  |  |  |  | \$71,207 |
| 897 | 100.0\% |  |  |  |  | \$432 |
| 918 | 100.0\% |  |  |  |  | \$1,070,645 |
| 919 | 100.0\% |  |  |  |  | \$532,687 |
| 930 | 100.0\% |  |  |  |  | \$139 |
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Package Page 12

| (1) <br> Current <br> Operation <br> Numbers | (2) <br> $\%$ Moved to <br> Gaining |  |  | (5) <br> Current <br> Annual Workhours | (6) Current Productivity (TPH or NATPH) | (7) <br> Current <br> Annual <br> Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
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| (8) Current Operation Numbers | (9) <br> \% Moved to Losing | $\begin{gathered} \text { (10) } \\ \text { Current } \\ \text { Annual FHP } \end{gathered}$ |  | (12) Current Annual | $\begin{gathered} (13) \\ \text { Current } \\ \text { Productivity } \end{gathered}$ | (14) Current Annual Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 813 |  |  |  |  |  | \$11,479 |
| 862 |  |  |  |  |  | \$0 |
| 892 |  |  |  |  |  | \$612,141 |
| 895 |  |  |  |  |  | \$731,110 |
| 961 |  |  |  |  |  | \$2 |
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| (1) Current Operation Numbers | (2) <br> $\%$ Moved to <br> Gaining | (3) Current Annual FHP Volume | (4) Current Annual TPH or NATPH Volume | (5) <br> Current Annual Workhours | (6) <br> Current Productivity (TPH or NATPH) | (7) Current Annual Workhour Costs |
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| (8) Current Operation Numbers |  | (10) Current Annual FHP Volume | (11) current Annual TPH or NATPH Volume | (12) Current Annual Workhours | (13) Current Productivity (TPH or NATPH) |  |
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|  | (2) <br> $\%$ Moved to <br> Gaining | (3) Current Annual FHP Volume | (4) Current Annual TPH or NATPH Volume | (5) <br> Current <br> Annual Workhours |  | (7) Current Annual Workhour Costs |
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|  | Moved to Gain | 512,393,698 | 1,401,672,849 | 328,698 | 4,264 | \$13,563,459 |
|  | Impact to Lose | 0 | 0 | 0 | No Calc | \$0 |
| Totals | Total Impact | 512,393,698 | 1,401,672,849 | 328,698 | 4,264 | \$13,563,459 |
|  | Non-impacted | 0 | 0 | 0 | No Calc | \$0 |
|  |  |  |  |  |  |  |
|  | All | 512,393,698 | 1,401,672,849 | 328,698 | 4,264 | \$13,563,459 |

Total FHP to be Transferred (Average Daily Volume) : $1,633,849$
(This number is carried forward to AMP Worksheet Executive Summary )
Current FHP at Gaining Facility (Average Daily Volume) :
(This number is carried forward to AMP Worksheet Executive Summary)
Combined Current Workhour Annual Workhour Costs :
\$65,468,237
(This number is carried forward to the bottom of AMP Worksheet Workhour Costs-Proposed)

|  | $(9)$ <br> $\%$ Moved to <br> Losing |  |  | (12) Current Annual Workhours | (13) Current Productivity (TPH or NATPH) |  |
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|  | Impact to Gain | 787,390,354 | 2,688,121,748 | 808,790 | 3,324 | \$34,856,667 |
|  | Moved to Lose | 0 | 0 | 0 | No Calc | \$0 |
|  | Total Impact | 787,390,354 | 2,688,121,748 | 808,790 | 3,324 | \$34,856,667 |
|  | Non-impacted | 0 | 0 | 0 | No Calc | \$0 |
|  | Gain Only | 363,372,437 | 587,123,768 | 404,899 | 1,450 | \$17,048,111 |
|  | All | 1,150,762,791 | 3,275,245,516 | 1,213,689 | 2,699 | \$51,904,779 |
|  |  |  |  | ${ }_{696}$ |  |  |
|  | Impact to Gain | 1,299,784,052 | 4,089,794,597 | 1,137,488 | 3,595 | \$48,420,126 |
|  | Impact to Lose | 0 | 0 | 0 | No Calc | \$0 |
| Comb | Total Impact | 1,299,784,052 | 4,089,794,597 | 1,137,488 | 3,595 | \$48,420,126 |
| Totals | Non-impacted | 0 | 0 | 0 | No Calc | \$0 |
|  | Gain Only | 363,372,437 | 587,123,768 | 404,899 | 1,450 | \$17,048,111 |
|  | All | 1,663,156,489 | 4,676,918,365 | 1,542,387 | 3,032 | \$65,468,237 |


| (1) <br> Proposed Operation Numbers | (2) Proposed Annual FHP Volume | (3) Proposed Annual TPH or NATPH Volume | (4) <br> Proposed Annual Workhours | (5) <br> Proposed Productivity (TPH or NATPH) | (6) <br> Proposed Annual Workhour Costs | (7) <br> Proposed Operation Numbers | (8) Proposed Annual FHP Volume | (9) Proposed Annual TPH or NATPH Volume | (10) <br> Proposed Annual Workhours | (11) <br> Proposed Productivity (TPH or NATPH) | (12) <br> Proposed Annual Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 002 | 0 | 0 | 0 | No Calc | \$0 | 002 |  |  |  |  | \$64,319 |
| 003 | 0 | 0 | 0 | No Calc | \$0 | 003 |  |  |  |  | \$241,974 |
| 009 | 0 | 0 | 0 | No Calc | \$0 | 009 |  |  |  |  | \$82,949 |
| 010 | 0 | 0 | 0 | No Calc | \$0 | 010 |  |  |  |  | \$454,220 |
| 014 | 0 | 0 | 0 | No Calc | \$0 | 014 |  |  |  |  | \$102,006 |
| 015 | 0 | 0 | 0 | No Calc | \$0 | 015 |  |  |  |  | \$524,477 |
| 017 | 0 | 0 | 0 | No Calc | \$0 | 017 |  |  |  |  | \$1,223,333 |
| 018 | 0 | 0 | 0 | No Calc | \$0 | 018 |  |  |  |  | \$1,153,130 |
| 019 | 0 | 0 | 0 | No Calc | \$0 | 019 |  |  |  |  | \$489,456 |
| 020 | 0 | 0 | 0 | No Calc | \$0 | 020 |  |  |  |  | \$202,306 |
| 021 | 0 | 0 | 0 | No Calc | \$0 | 021 |  |  |  |  | \$8,552 |
| 022 | 0 | 0 | 0 | No Calc | \$0 | 022 |  |  |  |  | \$0 |
| 030 | 0 | 0 | 0 | No Calc | \$0 | 030 |  |  |  |  | \$1,820,285 |
| 035 | 0 | 0 | 0 | No Calc | \$0 | 035 |  |  |  |  | \$1,368,764 |
| 040 | 0 | 0 | 0 | No Calc | \$0 | 040 |  |  |  |  | \$744,205 |
| 044 | 0 | 0 | 0 | No Calc | \$0 | 044 |  |  |  |  | \$266,424 |
| 050 | 0 | 0 | 0 | No Calc | \$0 | 050 |  |  |  |  | \$10 |
| 060 | 0 | 0 | 0 | No Calc | \$0 | 060 |  |  |  |  | \$94,506 |
| 066 | 0 | 0 | 0 | No Calc | \$0 | 066 |  |  |  |  | \$12,213 |
| 067 | 0 | 0 | 0 | No Calc | \$0 | 067 |  |  |  |  | \$16,569 |
| 074 | 0 | 0 | 0 | No Calc | \$0 | 074 |  |  |  |  | \$224,112 |
| 083 | 0 | 0 | 0 | No Calc | \$0 | 083 |  |  |  |  | \$84,902 |
| 084 | 0 | 0 | 0 | No Calc | \$0 | 084 |  |  |  |  | \$46,041 |
| 087 | 0 | 0 | 0 | No Calc | \$0 | 087 |  |  |  |  | \$2,018 |
| 088 | 0 | 0 | 0 | No Calc | \$0 | 088 |  |  |  |  | \$0 |
| 089 | 0 | 0 | 0 | No Calc | \$0 | 089 |  |  |  |  | \$12,533 |
| 090 | 0 | 0 | 0 | No Calc | \$0 | 090 |  |  |  |  | \$83,711 |
| 091 | 0 | 0 | 0 | No Calc | \$0 | 091 |  |  |  |  | \$120,499 |
| 092 | 0 | 0 | 0 | No Calc | \$0 | 092 |  |  |  |  | \$131,264 |
| 093 | 0 | 0 | 0 | No Calc | \$0 | 093 |  |  |  |  | \$66,587 |
| 094 | 0 | 0 | 0 | No Calc | \$0 | 094 |  |  |  |  | \$5,356 |
| 095 | 0 | 0 | 0 | No Calc | \$0 | 095 |  |  |  |  | \$3,021 |
| 096 | 0 | 0 | 0 | No Calc | \$0 | 096 |  |  |  |  | \$2,648 |
| 097 | 0 | 0 | 0 | No Calc | \$0 | 097 |  |  |  |  | \$107,593 |
| 098 | 0 | 0 | 0 | No Calc | \$0 | 098 |  |  |  |  | \$65,321 |
| 099 | 0 | 0 | 0 | No Calc | \$0 | 099 |  |  |  |  | \$116,335 |
| 110 | 0 | 0 | 0 | No Calc | \$0 | 110 |  |  |  |  | \$2,068,308 |
| 112 | 0 | 0 | 0 | No Calc | \$0 | 112 |  |  |  |  | \$399,629 |
| 120 | 0 | 0 | 0 | No Calc | \$0 | 120 |  |  |  |  | \$46,685 |
| 122 | 0 | 0 | 0 | No Calc | \$0 | 122 |  |  |  |  | \$364,826 |
| 123 | 0 | 0 | 0 | No Calc | \$0 | 123 |  |  |  |  | \$686 |
| 124 | 0 | 0 | 0 | No Calc | \$0 | 124 |  |  |  |  | \$67,472 |
| 125 | 0 | 0 | 0 | No Calc | \$0 | 125 |  |  |  |  | \$233 |
| 126 | 0 | 0 | 0 | No Calc | \$0 | 126 |  |  |  |  | \$38,290 |
| 132 | 0 | 0 | 0 | No Calc | \$0 | 132 |  |  |  |  | \$108,149 |
| 150 | 0 | 0 | 0 | No Calc | \$0 | 150 |  |  |  |  | \$249,238 |
| 170 | 0 | 0 | 0 | No Calc | \$0 | 170 |  |  |  |  | \$517,705 |
| 180 | 0 | 0 | 0 | No Calc | \$0 | 180 |  |  |  |  | \$290,506 |
| 185 | 0 | 0 | 0 | No Calc | \$0 | 185 |  |  |  |  | \$0 |


| (1) <br> Proposed Operation Numbers | (2) Proposed Annual FHP Volume | (3) <br> Proposed Annual TPH or NATPH Volume | (4) <br> Proposed Annual Workhours | (5) <br> Proposed Productivity (TPH or NATPH) | (6) <br> Proposed Annual Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 200 |  |  |  |  | \$215,429 |
| 208 |  |  |  |  | \$0 |
| 210 |  |  |  |  | \$296,548 |
| 211 |  |  |  |  | \$0 |
| 212 |  |  |  |  | \$213,037 |
| 213 |  |  |  |  | \$0 |
| 214 |  |  |  |  | \$0 |
| 225 |  |  |  |  | \$0 |
| 229 |  |  |  |  | \$0 |
| 230 |  |  |  |  | \$0 |
| 231 |  |  |  |  | \$0 |
| 233 |  |  |  |  | \$0 |
| 235 |  |  |  |  | \$0 |
| 261 |  |  |  |  | \$0 |
| 264 |  |  |  |  | \$0 |
| 271 |  |  |  |  | \$0 |
| 274 |  |  |  |  | \$0 |
| 281 |  |  |  |  | \$0 |
| 284 |  |  |  |  | \$0 |
| 294 |  |  |  |  | \$0 |
| 321 |  |  |  |  | \$0 |
| 324 |  |  |  |  | \$68,917 |
| 331 |  |  |  |  | \$0 |
| 334 | 0 | 0 | 0 | No Calc | \$0 |
| 335 | 0 | 0 | 0 | No Calc | \$0 |
| 336 | 0 | 0 | 0 | No Calc | \$0 |
| 340 | 0 | 0 | 0 | No Calc | \$0 |
| 468 | 0 | 0 | 0 | No Calc | \$0 |
| 481 | 0 | 0 | 0 | No Calc | \$0 |
| 484 | 0 | 0 | 0 | No Calc | \$0 |
| 486 | 0 | 0 | 0 | No Calc | \$0 |
| 487 | 0 | 0 | 0 | No Calc | \$0 |
| 488 | 0 | 0 | 0 | No Calc | \$0 |
| 489 | 0 | 0 | 0 | No Calc | \$0 |
| 494 | 0 | 0 | 0 | No Calc | \$0 |
| 549 | 0 | 0 | 0 | No Calc | \$0 |
| 554 | 0 | 0 | 0 | No Calc | \$0 |
| 560 | 0 | 0 | 0 | No Calc | \$0 |
| 564 | 0 | 0 | 0 | No Calc | \$0 |
| 573 | 0 | 0 | 0 | No Calc | \$0 |
| 585 | 0 | 0 | 0 | No Calc | \$0 |
| 586 | 0 | 0 | 0 | No Calc | \$0 |
| 588 | 0 | 0 | 0 | No Calc | \$0 |
| 607 | 0 | 0 | 0 | No Calc | \$0 |
| 612 | 0 | 0 | 0 | No Calc | \$0 |
| 620 | 0 | 0 | 0 | No Calc | \$0 |
| 630 | 0 | 0 | 0 | No Calc | \$0 |
| 776 | 0 | 0 | 0 | No Calc | \$0 |
| 811 | 0 | 0 | 0 | No Calc | \$0 |
| 812 | 0 | 0 | 0 | No Calc | \$0 |
| 814 | 0 | 0 | 0 | No Calc | \$0 |
| 816 | 0 | 0 | 0 | No Calc | \$0 |
| 891 | 0 | 0 | 0 | No Calc | \$0 |
| 893 | 0 | 0 | 0 | No Calc | \$0 |
| 894 | 0 | 0 | 0 | No Calc | \$0 |


| (1) <br> Proposed Operation Numbers | (2) <br> Proposed Annual FHP Volume | (3) Proposed Annual TPH or NATPH Volume | (4) <br> Proposed Annual Workhours | (5) <br> Proposed Productivity (TPH or NATPH) | (6) <br> Proposed Annual <br> Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 896 |  |  |  |  | \$0 |
| 897 |  |  |  |  | \$0 |
| 918 |  |  |  |  | \$0 |
| 919 |  |  |  |  | \$0 |
| 930 |  |  |  |  | \$0 |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |


| (7) Proposed Operation Numbers |  | (9) <br> Proposed Annual TPH or NATPH Volume | (10) <br> Proposed Annual Workhours |  | (12) <br> Proposed Annual Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 896 |  |  |  |  | \$115,878 |
| 897 |  |  |  |  | \$555 |
| 918 |  |  |  |  | \$3,289,813 |
| 919 |  |  |  |  | \$2,950,982 |
| 930 |  |  |  |  | \$131 |
| 032 |  |  |  |  | \$38 |
| 043 |  |  |  |  | \$1,213,425 |
| 053 |  |  |  |  | \$70,344 |
| 062 |  |  |  |  | \$0 |
| 070 |  |  |  |  | \$253,080 |
| 073 |  |  |  |  | \$762,676 |
| 100 |  |  |  |  | \$71,642 |
| 105 |  |  |  |  | \$205,903 |
| 109 |  |  |  |  | \$712 |
| 111 |  |  |  |  | \$59,575 |
| 114 |  |  |  |  | \$68,052 |
| 115 |  |  |  |  | \$0 |
| 117 |  |  |  |  | \$10,701 |
| 121 |  |  |  |  | \$268,280 |
| 127 |  |  |  |  | \$363 |
| 129 |  |  |  |  | \$41 |
| 135 |  |  |  |  | \$31,263 |
| 136 |  |  |  |  | \$2,541,863 |
| 137 |  |  |  |  | \$810,738 |
| 138 |  |  |  |  | \$22,320 |
| 160 |  |  |  |  | \$412,424 |
| 175 |  |  |  |  | \$328,558 |
| 181 |  |  |  |  | \$65,415 |
| 188 |  |  |  |  | \$554,418 |
| 209 |  |  |  |  | \$364,465 |
| 232 |  |  |  |  | \$750,208 |
| 234 |  |  |  |  | \$15,309 |
| 265 |  |  |  |  | \$19 |
| 272 |  |  |  |  | \$56,329 |
| 273 |  |  |  |  | \$220 |
| 275 |  |  |  |  | \$0 |
| 282 |  |  |  |  | \$0 |
| 283 |  |  |  |  | \$14,851 |
| 285 |  |  |  |  | \$6,063 |
| 314 |  |  |  |  | \$283 |
| 326 |  |  |  |  | \$73,908 |
| 332 |  |  |  |  | \$341,393 |
| 333 |  |  |  |  | \$1,536,207 |
| 345 |  |  |  |  | \$8,603 |
| 482 |  |  |  |  | \$18,220 |
| 483 |  |  |  |  | \$894,659 |
| 485 |  |  |  |  | \$164,484 |
| 561 |  |  |  |  | \$177,478 |
| 562 |  |  |  |  | \$48,654 |
| 563 |  |  |  |  | \$37 |
| 578 |  |  |  |  | \$343 |
| 603 |  |  |  |  | \$0 |
| 618 |  |  |  |  | \$1,134,626 |
| 619 |  |  |  |  | \$1,199,865 |
| 677 |  |  |  |  | \$820,580 |


| (1) <br> Proposed Operation Numbers | (2) <br> Proposed Annual FHP Volume | (3) <br> Proposed Annual TPH or NATPH Volume | (4) <br> Proposed Annual Workhours | (5) <br> Proposed Productivity (TPH or NATPH) | (6) <br> Proposed Annual Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |


| (7) <br> Proposed Operation Numbers | (8) Proposed Annual FHP | (9) Proposed Annual TPH or | (10) <br> Proposed <br> Annual | (11) <br> Proposed Productivity | (12) <br> Proposed Annual Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 681 |  |  |  |  | \$4,565 |
| 813 |  |  |  |  | \$16,423 |
| 862 |  |  |  |  | \$0 |
| 892 |  |  |  |  | \$599,317 |
| 895 |  |  |  |  | \$570,162 |
| 961 |  |  |  |  | \$0 |
|  |  |  |  |  |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |


| (1) <br> Proposed Operation Numbers | (2) <br> Proposed Annual FHP Volume | (3) <br> Proposed Annual TPH or NATPH Volume | (4) <br> Proposed Annual Workhours | (5) <br> Proposed Productivity (TPH or NATPH) | (6) <br> Proposed Annual Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |


| (7) <br> Proposed Operation Numbers | (8) Proposed Annual FHP Volume | (9) <br> Proposed Annual TPH or NATPH Volume | (10) <br> Proposed Annual Workhours | (11) <br> Proposed Productivity (TPH or NATPH) | (12) <br> Proposed Annual Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |


| (1) <br> Proposed Operation Numbers | (2) <br> Proposed Annual FHP Volume | (3) <br> Proposed Annual TPH or NATPH Volume | (4) <br> Proposed Annual Workhours |  | (6) <br> Proposed Annual <br> Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
| Moved to Gain | 5,900,437 | 6,014,900 | 19,801 | 304 | \$793,930 |
| Impact to Lose | 0 | 0 | 0 | No Calc | \$0 |
| Total Impact | 5,900,437 | 6,014,900 | 19,801 | 304 | \$793,930 |
| Non Impacted | 0 | 0 | 0 | No Calc | \$0 |
|  |  |  |  |  |  |
| All | 5,900,437 | 6,014,900 | 19,801 | 304 | \$793,930 |


| (7) <br> Proposed Operation Numbers |  | (9) <br> Proposed Annual TPH or NATPH Volume | (10) <br> Proposed Annual Workhours |  | (12) Proposed Annual Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
| Impact to Gain | 1,293,883,615 | 4,083,779,697 | 1,080,708 | 3,779 | \$46,736,794 |
| Moved to Lose | 0 | 0 | 0 | No Calc | \$0 |
| Total Impact | 1,293,883,615 | 4,083,779,697 | 1,080,708 | 3,779 | \$46,736,794 |
| Non Impacted | 0 | 0 | 0 | No Calc | \$0 |
| Gain Only | 363,372,437 | 587,123,768 | 394,070 | 1,490 | \$16,569,100 |
| All | 1,657,256,052 | 4,670,903,465 | 1,474,778 | 3,167 | \$63,305,894 |


| (1) | (2) | (3) | (4) | (5) | (6) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Proposed | Proposed | Proposed | Proposed | Proposed | Proposed |
| Operation | Annual FHP | Annual TPH or | Annual | Productivity | Annual |
| Numbers | Volume | NATPH Volume | Workhours | (TPH or NATPH) | Workhour Costs |


| (7) <br> Proposed <br> Operation <br> Numbers | (8) <br> Proposed <br> Annual FHP <br> Volume | (9) <br> Proposed <br> Annual TPH or <br> NATPH Volume | (10) <br> Proposed <br> Annual <br> Workhours | (11) <br> Proposed <br> Productivity <br> (TPH or NATPH) | (12) <br> Proposed <br> Annual <br> Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: |

(13) New Flow Adjustments at Losing Facility

| Op\# | FHP | TPH/NATPH | Workhours | Productivity | Workhour Cost |
| :---: | :---: | :---: | :---: | :---: | :---: |
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| Totals | 0 | 0 | 0 | No Calc | \$0 |

Combined Current Annual Workhour Cost $\qquad$
\$65,468,237
(This number brought forward from Workhour Costs - Current)
Proposed Annual Workhour Cost :
\$63,487,683
(Total of Columns 6 and 12 on this page)
Minimum Function 1 Workhour Savings :
(\$143,460)
(This number represents proposed workhour savings with no productivity improvements applied to operations at the gaining facility)

Function 1 Workhour Savings : $\qquad$ \$1,980,554 (This number equals the difference in the current and proposed workhour cost
above and is carried forward to the Executive Summary)
(14) New Flow Adjustments at Gaining Facility

| (14) New Flow Adjustments at Gaining Facility |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Op\# | FHP | TPH/NATPH | Workhours | Productivity | Workhour Cost |
| 892 |  |  |  |  | (\$612,141) |
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|  |  |  |  |  |  |
| Totals | 0 | (114578369) | (13188) | 8688 | (\$612,141) |

Impact

| mpact to Gain | 1,299,784,052 | 4,089,794,597 | 1,100,509 | 3,716 | \$47,530,724 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| mpact to Lose | 0 | 0 | 0 | No Calc | \$0 |
| Total Impact | 1,299,784,052 | 4,089,794,597 | 1,100,509 | 3,716 | \$47,530,724 |
| on-impacted | 0 | 0 | 0 | No Calc | \$0 |
| Gain Only | 363,372,437 | 587,123,768 | 394,070 | 1,490 | \$16,569,100 |
| tot Before Adj | 1,663,156,489 | 4,676,918,365 | 1,494,579 | 3,129 | \$64,099,824 |
| Lose Adj | 0 | 0 | 0 | No Calc | \$0 |
| Gain Adj | 0 | -114,578,369 | -13,188 | 8,688 | -\$612,141 |
| All | 1,663,156,489 | 4,562,339,996 | 1,481,391 | 3,080 | \$63,487,683 |
|  |  |  |  |  |  |
| omb Current | 1,663,156,489 | 4,676,918,365 | 1,542,387 | 3,032 | \$65,468,237 |
| Proposed | 1,663,156,489 | 4,562,339,996 | 1,481,391 | 3,080 | \$63,487,683 |
| Change | 0 | 114,578,369 | $(60,996)$ |  | (\$1,980,554) |
| Change \% | 0.0\% | 2.4\% | -4.0\% |  | -3.0\% |

Losing Facility: Tacoma P\&DC
Gaining Facility: Seattle P\&DC
Current Other Craft Workhours


Date Range of Data: 07/01/10 to 06/30/11







Current All Supervisory Workhours

| Losing Facility |  |  |  |  |  | Gaining Facility |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{array}{\|c\|} \hline \text { Current } \\ \text { MODS } \\ \text { Operation } \\ \text { Number } \end{array}$ | Percent (\%) Moved to Gaining | $\begin{array}{\|c\|} \hline(\%) \\ \text { Reduction } \\ \text { Due to EoS } \end{array}$ | Current Annual Workhours | Current Annual Workhour Cost (\$) |  | Current MODS Operation Number $\qquad$ | Percent (\%) Moved to Losing | (\%) Reduction Due to EoS | Current Annual Workhours | Current Annual Workhour Cost (\$) |
| 671 |  | 100.0\% |  | \$139,907 | ] | 671 |  |  |  | \$179,594 |
| 759 |  | 2.2\% |  | \$106,389 | ] | 759 |  |  |  | \$1,157,915 |
| 922 |  | 100.0\% |  | \$118,182 | ] | 922 |  |  |  | \$119,775 |
| 927 |  | 100.0\% |  | \$212,463 | ] | 927 |  |  |  | \$506,714 |
| 928 | 56.5\% | 43.5\% |  | \$1,031,187 | ] | 698 |  |  |  | \$1,183,089 |
| 933 |  | 100.0\% |  | \$90,858 | ] | 933 |  |  |  | \$512,106 |
| 951 | 26.6\% | 73.4\% |  | \$365,180 | ] | 951 |  |  |  | \$1,738,101 |
| 952 |  | 100.0\% |  | \$43,576 | ] | 952 |  |  |  | \$200,423 |
| 953 |  | 100.0\% |  | \$30,662 | ] | 953 |  |  |  | \$0 |
|  |  |  |  |  |  | 477 |  |  |  | \$367 |
|  |  |  |  |  |  | 699 |  |  |  | \$390,233 |
|  |  |  |  |  |  | 700 |  |  |  | \$457,467 |
|  |  |  |  |  |  | 701 |  |  |  | \$1,045,859 |
|  |  |  |  |  |  | 770 |  |  |  | \$189,848 |
|  |  |  |  |  |  | 928 |  |  |  | \$39,437 |
|  |  |  |  |  |  |  |  |  |  |  |
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Package Page 24

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| Ops-Red | 16,957 | $\$ 692,387$ |
| Ops-Inc | 0 | $\$ 0$ |
| Ops-Stay | 32,160 | $\$ 1,411,480$ |
| Allops | 49,117 | $\$ 2,103,867$ |


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| Ops-Red |  | 0 |
| Ops-Inc | 488894 | $\$ 21654155$ |
| Ops-Stay | 202,873 | $\$ 8,515,652$ |
| AllOps | 691,767 | $\$ 30,169,807$ |

Proposed All Supervisory Workhours

| Losing Facility |  |  | Gaining Facility |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{array}{\|c\|} \hline \text { Proposed } \\ \text { MODS } \\ \text { Operation } \\ \text { Number } \end{array}$ | Proposed Annual Workhours | Proposed Annual Workhour Cost (\$) |  | Proposed Annual Workhours | Proposed Annual Workhour Cost (\$) |
| 671 |  | \$0 | 671 |  | \$179,594 |
| 759 |  | \$104,038 | 759 |  | \$1,157,915 |
| 922 |  | \$0 | 922 |  | \$119,775 |
| 927 |  | \$0 | 927 |  | \$506,714 |
| 928 |  | \$0 | 698 |  | \$1,752,560 |
| 933 |  | \$0 | 933 |  | \$512,106 |
| 951 |  | \$0 | 951 |  | \$1,840,134 |
| 952 |  | \$0 | 952 |  | \$200,423 |
| 953 |  | \$0 | 953 |  | \$0 |
|  |  |  | 477 |  | \$367 |
|  |  |  | 699 |  | \$390,233 |
|  |  |  | 700 |  | \$457,467 |
|  |  |  | 701 |  | \$1,045,859 |
|  |  |  | 770 |  | \$189,848 |
|  |  |  | 928 |  | \$39,437 |
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| Totals | Ops-Reducing |  | 38870 | $\$ 2138407$ |
|  | Ops-lncreasing | 0 | 0 | $\$ 0$ |
|  | Ops-Staying |  | 38870 | $\$ 2138407$ |
|  | All Operations | 0 |  |  |


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| Totals |  |  |  |  |
|  | Ops-Reducing |  | 0 | $\$ 0$ |
|  | Ops-Increasing | 104,090 | $\$ 5,597,716$ |  |
|  | Ops-Staying | 40,786 | $\$ 2,123,211$ |  |
|  | All Operations | 144876 | $\$ 7720927$ |  |

Current Workhours for LDCs Common to \& Shared between Supv \& Craft Losing Facility

| Current MODS Operation Number | Percent <br> (\%) Moved to Gaining | (\%) <br> Reduction <br> Due to EoS | Current Annual Workhours | Current Annual Workhour Cost (\$) |
| :---: | :---: | :---: | :---: | :---: |
| 780 |  | 100.0\% |  | \$2,193 |
| 781 |  | 100.0\% |  | \$134,265 |
| 783 | 18.5\% | 81.5\% |  | \$135,749 |
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| Totals | Ops-R | educing | 7821 | \$272 207 |
|  | Ops-In | creasing | 0 | \$0 |
|  | Ops-S | Staying | 0 | \$0 |
|  | All Op | erations | 7821 | \$272 207 |


| Current <br> MODS <br> Operation <br> Number | Percent (\%) Moved to Losing | (\%) <br> Reduction Due to EoS $\square$ | Current Annual Workhours | Current Annual Workhour Cost (\$) |
| :---: | :---: | :---: | :---: | :---: |
| 780 |  |  |  | \$152 |
| 781 |  |  |  | \$162,864 |
| 783 |  |  |  | \$173,308 |
| 789 |  |  |  | \$5,409 |
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| Totals | Ops-R | educing | 0 | \$0 |
|  | Ops-Inc | creasing | 9,161 | \$336,323 |
|  | Ops-S | Staying | 145 | \$5,409 |
|  | All Ope | erations | 9306 | \$341732 |


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|  |  |  |
|  | 1821 | $\$ 104038$ |
| Ops-Red | 0 | $\$ 0$ |
| Ops-Inc | 0 | $\$ 0$ |
| Ops-Stay | 1821 | $\$ 104038$ |
| Allops |  |  |



| Losing Facility |  |  | Gaining Facility |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{array}{\|c\|} \hline \text { Proposed } \\ \text { MODS } \\ \text { Operation } \\ \text { Number } \end{array}$ | Proposed Annual Workhours | Proposed Annual Workhour Cost (\$) | $\begin{aligned} & \text { Proposed } \\ & \text { MODS } \\ & \text { Operation } \\ & \text { Number } \end{aligned}$ | Proposed Annual Workhours | Proposed Annual Workhour Cost (\$) |
| 780 | 0 | \$0 | 780 |  | \$152 |
| 781 | 0 | \$0 | 781 |  | \$162,864 |
| 783 | 0 | \$0 | 783 |  | \$197,638 |
|  |  |  | 789 |  | \$5,409 |
|  |  |  |  |  |  |
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|  |  |  |  |  |  |
| Ops-Red | 0 | \$0 | Ops-Red | 0 | \$0 |
| Ops-Inc | 0 | \$0 | Ops-Inc | 9,812 | \$360,653 |
| Ops-Stay | 0 | \$0 | Ops-Stay | 145 | \$5,409 |
| Allops | 0 | \$0 | Allops | 9957 | \$366062 |

Grouped Subtotals for Transportation, Maintenance, Supervision \& Flow Adjustments, along with Facility and Combined Summaries

| Losing Facility |  |  |  | Gaining Facility |  |  |  | Losing Facility |  |  | Gaining Facility |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Transportation - PVS |  |  |  | Transportation - PVS |  |  |  | Transportation - PVS |  |  | Transportation - PVS |  |  |
|  | LDC | Current Annual Workhours | Current Annual Workhour Cost (\$) |  | LDC | Current Annual Workhours | Current Annual Workhour Cost (\$) | LDC | Proposed Annual Workhours | Proposed Annual Workhour Cost (\$) | LDC | Proposed Annual Workhours | Proposed Annual Workhour Cost (\$) |
|  | 31 |  | \$105,460 |  | 31 |  | \$519,536 | 31 |  | \$100,398 | 31 |  | \$519,536 |
|  | 32 |  | \$0 |  | 32 |  | \$0 | 32 |  | \$0 | 32 |  | \$0 |
|  | 33 |  | \$0 |  | 33 |  | \$0 | 33 |  | \$0 | 33 |  | \$0 |
|  | 34 |  | \$1,411,480 |  | 34 |  | \$8,409,913 | 34 |  | \$1,411,480 | 34 |  | \$8,409,913 |
|  | 93 |  | \$0 |  | 93 |  | \$5 409 | 93 |  | \$0 | 93 |  | \$5 409 |
|  | Totals | 34,073 | \$1,516,939 |  | Totals | 211,918 | \$8,934,858 | Totals | 33,981 | \$1,511,877 | Totals | 211,918 | \$8,934,858 |
| $\begin{gathered} \hline \text { Subset for } \\ \text { Trans-PVS } \\ \text { Tab } \end{gathered}$ | Ops 617, $679,764(31)$ Ops 765, 766 (34) |  | $\begin{array}{r} \$ 105460 \\ \hline \$ 1,411,480 \\ \hline \end{array}$ | Subset for Trans-PVS Tab | $\begin{gathered} \text { Ops } 617,679,764(31) \\ \text { Ops } 765,766 \text { (34) } \end{gathered}$ |  | \$519 536 | $\begin{gathered} \text { Ops } 617,679,764(31) \\ \text { Ops } 765,766(34) \end{gathered}$ |  | $\$ 100$ $\$ 1,411,480$ | $\begin{gathered} \text { Ops } 617,679,764(31) \\ \text { Ops } 765,766(34) \end{gathered}$ |  | $\$ 519536$ $\$ 8,409,913$ |


| Maintenance |  |  |
| :---: | :---: | :---: |
| LDC | Current Annual Workhours | Current Annual Workhour Cost (\$) |
| 36 |  | \$2 323806 |
| 37 |  | \$610,132 |
| 38 |  | \$1,305,899 |
| 39 |  | \$281270 |
| 93 |  | \$135,749 |
| Totals | 108,922 | \$4,656,856 |


| Maintenance |  |  |
| :---: | :---: | :---: |
| LDC | Current Annual Workhours | Current Annual Workhour Cost (\$) |
| 36 |  | \$9 734600 |
| 37 |  | \$2,065,756 |
| 38 |  | \$4,553,051 |
| 39 |  | \$1 053857 |
| 93 |  | \$173,308 |
| Totals | 403,312 | \$17,580,573 |


| Supervisor Summary |  |  |
| :---: | :---: | :---: |
| LDC | Current Annual Workhours | Current Annual Workhour Cost (\$) |
| 01 |  | \$119,775 |
| 10 |  | \$3,812,647 |
| 20 |  | \$0 |
| 30 |  | \$1,157,915 |
| 35 |  | \$2,450,630 |
| 40 |  | \$0 |
| 50 |  | \$0 |
| 60 |  | \$0 |
| 70 |  | \$0 |
| 80 |  | \$179,594 |
| 81 |  | \$0 |
| 88 |  | \$367 |
| Totals | 144,876 | \$7,720,927 |




|  | Current - Combined |  |
| :---: | :---: | :---: |
|  | Annual Workhours | Annual Dollars |
| 'Other Craft' Ops (note 1) | 56,406 | \$2,741,929 |
| Transportation Ops (note 2) | 245,846 | \$10,446,389 |
| Maintenance Ops (note 3) | 512,234 | \$22,237,428 |
| Supervisory Ops | 183,746 | \$9,859,333 |
| Supv/Craft Joint Ops (note 4) | 8,975 | \$304,883 |
| Total | 1,007,207 | \$45,589,962 |

Summary by Sub-Group


Notes:

1) less Ops going to 'Trans-PVS' \& 'Maintenance' Tabs
2) going to Trans-PVS tab
3) going to Maintenance tab
4) less Ops going to Maintenance' Tabs

| Proposed + Special Adjustments <br> - Combined - |  | Change |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Annual Workhours | Annual Dollars | Workhour Change | \% Change | Dollars Change | Percent Change |
| 43,345 | \$2,111,965 | $(13,061)$ | -23.2\% | (\$629,964) | -23.0\% |
| 245,755 | \$10,441,327 | (92) | 0.0\% | $(\$ 5,062)$ | 0.0\% |
| 457,070 | \$19,918,020 | $(55,164)$ | -10.8\% | (\$2,319,409) | -10.4\% |
| 159,458 | \$8,496,470 | $(24,288)$ | -13.2\% | (\$1,362,864) | -13.8\% |
| 4,671 | \$168,424 | $(4,304)$ | -48.0\% | (\$136,458) | -44.8\% |
| 910,299 | \$41,136,206 | $(96,908)$ | -9.6\% | (\$4,453,756) | -9.8\% |




## Staffing - Management

Last Saved: February 1, 2012

| Losing Facility: Tacoma P\&DC |  |  | Finance Number: |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Data Extraction Date: 11/03/11 |  |  |  | 54-8332 |  |
|  | Management Positions |  |  |  |  |  |
| Line | (1) <br> Position Title | (2) <br> Level | (3) <br> Current Auth Staffing | (4) Current On-Rolls | (5) Proposed Staffing | (6) <br> Difference |
| 1 | MGR PROCESSING/DISTRIBUTION | EAS-25 | 1 | 1 | 0 | -1 |
| 2 | MGR DISTRIBUTION OPERATIONS | EAS-22 | 1 | 1 | 0 | -1 |
| 3 | MGR MAINTENANCE | EAS-22 | 1 | 1 | 0 | -1 |
| 4 | MGR IN-PLANT SUPPORT | EAS-21 | 1 | 1 | 0 | -1 |
| 5 | OPERATIONS SUPPORT SPECIALIST | EAS-17 | 3 | 3 | 0 | -3 |
| 6 | SUPV DISTRIBUTION OPERATIONS | EAS-17 | 8 | 8 | 0 | -8 |
| 7 | SUPV MAINTENANCE OPERATIONS | EAS-17 | 4 | 3 | 0 | -3 |
| 8 | SUPV TRANSPORTATION OPERATIONS | EAS-17 | 2 | 1 | 1 | 0 |
| 9 | NETWORKS SPECIALIST | EAS-16 | 1 | 1 | 1 | 0 |
| 10 | SECRETARY (FLD) | EAS-12 | 1 | 1 | 0 | -1 |
| 11 |  |  |  |  |  |  |
| 12 | EAST DDC |  |  |  |  |  |
| 13 | FACILITY MANAGER | EAS-21 | 1 | 1 | 0 | -1 |
| 14 | OPERATIONS SUPPORT SPECIALIST | EAS-17 | 1 | 1 | 0 | -1 |
| 15 | SUPV DISTRIBUTION OPERATIONS | EAS-17 | 4 | 4 | 0 | -4 |
| 16 | SUPV MAINTENANCE OPERATIONS | EAS-17 | 1 | 1 | 0 | -1 |
| 17 |  |  |  |  |  |  |
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Gaining Facility: Seattle P\&DC Data Extraction Date: 11/03/11

Finance Number:
54-7618

| Line | Management Positions |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (12) Position Title | (13) <br> Level | (14) <br> Current Auth <br> Staffing | (15) <br> Current <br> On-Rolls | (16) <br> Proposed Staffing | (17) <br> Difference |
| 1 | SR PLANT MANAGER (1) | PCES-01 | 1 | 1 | 1 | 0 |
| 2 | MGR IN-PLANT SUPPORT | EAS-25 | 1 | 1 | 1 | 0 |
| 3 | MGR MAINTENANCE (LEAD) | EAS-25 | 1 | 1 | 1 | 0 |
| 4 | SR MGR DISTRIBUTION OPERATIONS | EAS-25 | 1 | 1 | 1 | 0 |
| 5 | MGR DISTRIBUTION OPERATIONS | EAS-24 | 2 | 2 | 2 | 0 |
| 6 | MGR MAINTENANCE OPERATIONS | EAS-23 | 4 | 4 | 4 | 0 |
| 7 | MGR TRANSPORTATION/NETWORKS | EAS-23 | 1 | 1 | 1 | 0 |
| 8 | OPERATIONS INDUSTRIAL ENGINEER (FI | EAS-22 | 4 | 3 | 4 | 1 |
| 9 | OPERATIONS INDUSTRIAL ENGINEER (FI | EAS-21 | 2 | 1 | 2 | 1 |
| 10 | MGR DISTRIBUTION OPERATIONS | EAS-20 | 2 | 2 | 2 | 0 |
| 11 | MGR MAINT ENGINEERING SUPPORT | EAS-20 | 1 | 1 | 1 | 0 |
| 12 | MGR MAINTENANCE OPERATIONS SUPPT | EAS-20 | 1 | 1 | 1 | 0 |
| 13 | OPERATIONS SUPPORT SPECIALIST | EAS-20 | 1 | 1 | 1 | 0 |
| 14 | MAINTENANCE ENGINEERING SPECIALIST | EAS-19 | 3 | 3 | 3 | 0 |
| 15 | MGR FIELD MAINT OPRNS (LEAD) | EAS-19 | 1 | 1 | 1 | 0 |
| 16 | MGR PVS OPERATIONS | EAS-19 | 1 | 1 | 1 | 0 |
| 17 | NETWORKS SPECIALIST | EAS-18 | 1 | 1 | 1 | 0 |
| 18 | OPERATIONS SUPPORT SPECIALIST | EAS-18 | 5 | 5 | 5 | 0 |
| 19 | OPERATIONS SUPPORT SPECIALIST | EAS-17 | 4 | 3 | 4 | 1 |
| 20 | SUPV DISTRIBUTION OPERATIONS | EAS-17 | 29 | 28 | 34 | 6 |
| 21 | SUPV MAINTENANCE OPERATIONS | EAS-17 | 14 | 8 | 15 | 7 |
| 22 | SUPV MAINTENANCE OPERATIONS SUPPOR | EAS-17 | 1 | 0 | 1 | 1 |
| 23 | SUPV TRANSPORTATION OPERATIONS | EAS-17 | 8 | 7 | 6 | -1 |
| 24 | NETWORKS SPECIALIST | EAS-16 | 2 | 0 | 2 | 2 |
| 25 | SECRETARY (FLD) | EAS-12 | 1 | 1 | 1 | 0 |
| 26 |  |  |  |  |  |  |
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## Staffing - Craft

Last Saved: February 1, 2012


## Maintenance

Last Saved: February 1, 2012


Annual Maintenance Savings: $\qquad$ (This number carried forward to the Executive Summary)
(7) Notes: $\qquad$

Transportation - PVS
Last Saved: February 1, 2012

Losing Facility: Tacoma P\&DC
Finance Number: 54-8332
Date Range of Data: $\begin{array}{llll}07 / 01 / 10 ~--~ t o ~--~ & 06 / 30 / 11\end{array}$

|  | (1) Current | (2) <br> Proposed | (3) <br> Difference |
| :---: | :---: | :---: | :---: |
| PVS Owned Equipment |  |  |  |
| Seven Ton Trucks |  |  | 0 |
| Eleven Ton Trucks |  |  | 0 |
| Single Axle Tractors |  |  | 0 |
| Tandem Axle Tractors |  |  | 0 |
| Spotters |  |  | 0 |
| PVS Transportation |  |  |  |
| Total Number of Schedules |  |  | 0 |
| Total Annual Mileage |  |  | 0 |
| Total Mileage Costs |  |  | \$0 |
|  |  |  |  |
| PVS Leases |  |  |  |
| Total Vehicles Leased |  |  | 0 |
| Total Lease Costs |  |  | \$0 |
|  |  |  |  |
| PVS Workhour Costs |  |  |  |
| LDC 31 (617, 679, 764) | \$105,460 | \$100,398 | \$5,062 |
| LDC $34(765,766)$ | \$1,411,480 | \$1,411,480 | \$0 |
| Adjustments (from "Other Curr vs Prop" tab) |  | \$0 |  |
| Total Workhour Costs | \$1,516,939 | \$1,511,877 | \$5,062 |

PVS Transportation Savings (Losing Facility): $\qquad$
Total PVS Transportation Savings: $\qquad$ $\$ 5,062$ <<== (This number is summed with Total from 'Trans-HCR' and carried forward to the Executive Summary as Transportation Savings )
(7) Notes: $\qquad$
rev 04/13/2009

Transportation - HCR
Last Saved: February 1, 2012

Losing Facility: Tacoma P\&DC
Type of Distribution to Consolidate: Orig \& Dest
Date of HCR Data File: 11/03/11

| $1$ <br> Route Numbers | $2$ <br> Current <br> Annual <br> Mileage | 3 <br> Current <br> Annual Cost | 4 <br> Current <br> Cost per <br> Mile | $5$ <br> Proposed Annual | $6$ <br> Proposed Annual | $7$ <br> Proposed <br> Cost per |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 980AK | 75,830 | \$257,451 | \$3.40 |  |  |  |
| 983L0 | 57,104 | \$73,231 | \$1.28 |  |  |  |
| 983L9 | 255,489 | \$884,496 | \$3.46 |  |  |  |
| 983M0 | 144,441 | \$355,709 | \$2.46 |  |  |  |
| 98390 | 40,260 | \$55,615 | \$1.38 |  |  |  |
| 980/3VS | 71,646 | \$179,114 | \$2.50 |  |  |  |
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Gaining Facility: Seattle P\&DC

CET for cancellations: 21:05 CET for OGP: | 22:45 |
| :--- |
|  |
| CT for Outbound Dock: |
| $3: 45$ |

| $8$ <br> Route Numbers | $9$ <br> Current <br> Annual <br> Mileage | 10 Current Annual Cost | 11 <br> Current <br> Cost per Mile | $12$ <br> Proposed Annual | 13 <br> Proposed Annual | 14 <br> Proposed Cost per |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 983XX | 0 | \$0 | \$0.00 |  |  |  |
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| $1$ <br> Route Numbers | $2$ <br> Current <br> Annual <br> Mileage | 3 <br> Current <br> Annual Cost | 4 <br> Current <br> Cost per Mile | $5$ <br> Proposed Annual Mileage | 6 Proposed Annual Cost | 7 <br> Proposed <br> Cost per <br> Mile | $8$ <br> Route Numbers | 9 <br> Current <br> Annual <br> Mileage | 10 <br> Current <br> Annual Cost | 11 <br> Current <br> Cost per Mile | $12$ <br> Proposed Annual Mileage | 13 <br> Proposed Annual Cost | 14 <br> Proposed <br> Cost per <br> Mile |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
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$\left.\begin{array}{|c|c|c|c|c|c|c|}\hline 1 & \begin{array}{c}2 \\ \text { Route } \\ \text { Numbers }\end{array} & \begin{array}{c}\text { Current } \\ \text { Annual } \\ \text { Mileage }\end{array} & \begin{array}{c}\text { Current } \\ \text { Annual } \\ \text { Cost }\end{array} & \begin{array}{c}4 \\ \text { Current } \\ \text { Cost per } \\ \text { Mile }\end{array} & \begin{array}{c}5 \\ \text { Proposed } \\ \text { Annual } \\ \text { Mileage }\end{array} & \begin{array}{c}\text { 6 } \\ \text { Proposed } \\ \text { Annual } \\ \text { Cost }\end{array}\end{array} \begin{array}{c}\text { Proposed } \\ \text { Cost per } \\ \text { Mile }\end{array}\right]$

| 8 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Route <br> Numbers | 9 <br> Current <br> Mileage | 10 <br> Current <br> Annual <br> Cost | 11 <br> Current <br> Cost per <br> Mile | 12 <br> Proposed <br> Annual <br> Mileage | 13 <br> Proposed <br> Annual <br> Cost | 14 <br> Proposed <br> Cost per <br> Mile |
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| Proposed <br> Trip | Current <br> Losing | Moving <br> to Gain (-) | Other <br> Changes <br> $(+/-)$ | Trips from <br> Gaining | Proposed Result |
| :---: | :---: | :---: | ---: | ---: | ---: |
|  | 109,403 | 0 | 0 | 0 | 109,403 |

HCR Annual Savings (Losing Facility): \$590,436

| Proposed | Current <br> Gaining | Moving <br> to Lose (-) | Other <br> Changes <br> $(+/-)$ | Trips from <br> Losing | Proposed Result |
| :---: | :---: | :---: | :---: | :---: | ---: |
|  | 214,351 | 0 | 0 | 0 | 214,351 |

Total HCR Transportation Savings:
HCR Annual Savings (Gaining Facility): (\$511,550)
$\qquad$ <<== (This number is summed with Total from 'Trans-PVS' and carried forward to the Executive Summary as Transportation Savings )

## Distribution Changes

Last Saved: February 1, 2012
Losing Facility: Tacoma P\&DC
Type of Distribution to Consolidate Orig \& Dest


If revisions to DMM L005 or DMM L201 are needed, indicate
proposed DMM label change below.

| DMM Labeling List LO05-3-Digit ZIP Code Prefix Groups - SCF Sortation <br> From: SCF SEATTLE WA 980 |  |  |
| :---: | :---: | :---: |
| Action Code* | Column A - 3-Digit ZIP Code Prefix Group | Column B - Label to |
| D | 983, 984 | SCF TACOMA WA 983 |
| To: |  |  |
| Action Code* | Column A - 3-Digit ZIP Code Prefix Group | Column B - Label to |
|  |  |  |
|  |  |  |

Important Note: Section 2 \& 3 illustrate possible changes to DMM labeling lists. Section 2 relates to consolidation of Destination Operations. Section 3 pertains to Originating Operations. The Area Distribution Network group will submit appropriate requests for DMM changes after AMP approval.


| Drop Shipments for Destination Entry Discounts - FAST Appointment Summary Report |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Month | Losing/Gaining | NASS | Facility Name | Total | No-Show |  | Late Arrival |  | Open |  | Closed |  | Unschd |
| OCT | Losing Facility | 983 | Tacoma | 206 | 45 | 22\% | 89 | 43\% | 0 | 0\% | 161 | 78\% | 23 |
| NOV | Losing Facility | 983 | Tacoma | 198 | 45 | 23\% | 81 | 41\% | 0 | 0\% | 153 | 77\% | 21 |
| OCT | Gaining Facility | 980 | Seattle | 1,021 | 276 | 27\% | 346 | 34\% | 3 | 0\% | 742 | 73\% | 55 |
| NOV | Gaining Facility | 980 | Seattle | 1,034 | 320 | 31\% | 332 | 32\% | 0 | 0\% | 713 | 69\% | 46 |

[^0]MPE Inventory
Last Saved: February 1, 2012
Losing Facility: Tacoma P\&DC
Gaining Facility: Seattle P\&DC
Data Extraction Date: $\qquad$

| Equipment <br> Type | (1) <br> Current <br> Number | (2) <br> Proposed <br> Number | Difference |
| :---: | :---: | :---: | :---: |
| AFCS | 4 | 0 | $(4)$ |
| AFCS200 | 0 | 0 | 0 |
| AFSM - ALL | 1 | 0 | $(1)$ |
| APPS | 0 | 0 | 0 |
| CIOSS | 2 | 0 | $(2)$ |
| CSBCS | 0 | 0 | 0 |
| DBCS | 10 | 0 | $(10)$ |
| DBCS-OSS | 3 | 0 | $(3)$ |
| DIOSS | 1 | 0 | $(1)$ |
| FSS | 0 | 0 | 0 |
| SPBS | 0 | 0 | 0 |
| UFSM | 1 | 0 | $(1)$ |
| FC / MICRO MARK | 0 | 0 | 0 |
| ROBOT GANTRY | 0 | 0 | 0 |
| HSTS / HSUS | 0 | 0 | 0 |
| LCTS /LCUS | 0 | 0 | 0 |
| LIPS | 0 | 0 | 0 |
| MPBCS-OSS | 0 | 0 | 0 |
| TABBER | 0 | 0 | 0 |
| PIV | 0 | 0 | 0 |
| LCREM | 1 | 0 | $(1)$ |


| Equipment <br> Type | (4) <br> Current <br> Number | (5) <br> Proposed <br> Number | (6) | (7) <br> Equipment <br> Changerence | (8) <br> Relocation <br> Costs |
| :---: | :---: | :---: | :---: | :---: | :---: |
| AFCS | 7 | 10 | 3 | $\mathbf{( 1 )}$ | $\$ 91,440$ |
| AFCS200 | 0 | 0 | 0 | $\mathbf{0}$ |  |
| AFSM - ALL | 4 | 8 | 4 | $\mathbf{3}$ | $\$ 243,864$ |
| APPS | 0 | 0 | 0 | $\mathbf{0}$ |  |
| CIOSS | 2 | 3 | 1 | $\mathbf{( 1 )}$ | $\$ 7,003$ |
| CSBCS | 0 | 0 | 0 | $\mathbf{0}$ |  |
| DBCS | 18 | 35 | 17 | $\mathbf{7}$ | $\$ 119,510$ |
| DBCS-OSS | 6 | 4 | $(2)$ | $\mathbf{( 5 )}$ |  |
| DIOSS | 6 | 9 | 3 | $\mathbf{2}$ | $\$ 21,009$ |
| FSS | 0 | 0 | 0 | $\mathbf{0}$ |  |
| SPBS | 2 | 3 | 1 | $\mathbf{1}$ | $\$ 67,021$ |
| UFSM | 0 | 0 | 0 | $\mathbf{( 1 )}$ |  |
| FC / MICRO MARK | 0 | 0 | 0 | $\mathbf{0}$ |  |
| ROBOT GANTRY | 0 | 0 | 0 | $\mathbf{0}$ |  |
| HSTS /HSUS | 0 | 0 | 0 | $\mathbf{0}$ |  |
| LCTS /LCUS | 1 | 1 | 0 | $\mathbf{0}$ |  |
| LIPS | 0 | 0 | 0 | $\mathbf{0}$ |  |
| MPBCS-OSS | 0 | 0 | 0 | $\mathbf{0}$ |  |
| TABBER | 2 | 2 | 0 | $\mathbf{0}$ |  |
| PIV | 0 | 0 | 0 | $\mathbf{0}$ |  |
| LCREM | 2 | 2 | 0 |  | $(1)$ |

Mail Processing Equipment Relocation Costs from Losing to Gaining Facility: $\qquad$ (This number is carried forward to Space Evaluation and Other Costs)
(9) Notes: All Equipment Relocation costs and site prep for Seattle District are reflected in the Tacoma AMP model.
$\qquad$

## Customer Service Issues

Last Saved: February 1, 2012

## Losing Facility: Tacoma P\&DC

5-Digit ZIP Code: 98413
Data Extraction Date: 11/03/11

1. Collection Points

Number picked up before 1 p.m. Number picked up between 1-5 p.m. Number picked up after 5 p.m. Total Number of Collection Points

| 3-Digit ZIP Code: 983 |  | 3-Digit ZIP Code: 984 |  | 3-Digit ZIP Code: |  | 3-Digit ZIP Code: |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current |  | Current |  | Current |  | Current |  |
| Mon. - Fri. | Sat. | Mon. - Fri. | Sat. | Mon. - Fri. | Sat. | Mon. - Fri. | Sat. |
| 32 | 140 | 48 | 100 |  |  |  |  |
| 272 | 156 | 234 | 194 |  |  |  |  |
| 17 | 0 | 24 | 2 |  |  |  |  |
| 321 | 296 | 306 | 296 | 0 | 0 | 0 | 0 |

2. How many collection boxes are designated for "local delivery"? $\square$
3. How many "local delivery" boxes will be removed as a result of AMP? $\qquad$
4. Delivery Performance Report
\% Carriers returning before $5 \mathrm{p} . \mathrm{m}$

| Quarter/FY | Percent |
| :---: | ---: |
| QTR 3_FY 11 | $78.5 \%$ |
| QTR 2_FY 11 | $83.6 \%$ |
| QTR 1_FY 11 | $76.8 \%$ |
| QTR 4_FY 10 | $80.8 \%$ |

5. Retail Unit Inside Losing Facility (Window Service Times)

|  | Current |  | Proposed |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Start | End | Start |  |
| Monday | $8: 00$ | $7: 00$ | $8: 00$ |  |
| Tuesday | $8: 00$ | $7: 00$ | $7: 00$ |  |
| Wednesday | $8: 00$ | $7: 00$ |  |  |
| Thursday | $8: 00$ | $7: 00$ | $8: 00$ |  |
| Friday | $8: 00$ | $7: 00$ | $8: 00$ |  |
| Saturday | $8: 00$ | $7: 00$ | $8: 00$ |  |
|  | $9: 00$ | $3: 00$ | $9: 00$ |  |

6. Business (Bulk) Mail Acceptance Hours
. Can customers obtain a local postmark in accordance with applicable policies in the Postal Operations Manual?
Yes
7. Notes:
$\qquad$

Gaining Facility: Seattle P\&DC
9. What postmark will be printed on collection mail?

Line 1 $\qquad$ Seattle WA 981

Line 2 Current Date / AM or PM / Mach Info

## Space Evaluation and Other Costs

## Last Saved: February 1, 2012

Losing Facility: Tacoma P\&DC

## Space Evaluation

1. Affected Facility

| Facility Name: | Tacoma P\&DC |
| ---: | :--- |
| Street Address: | 4001 S. Pine St |
| City, State ZIP: | Tacoma, WA 98413 |

2. Lease Information. (If not leased skip to 3 below.)

Enter annual lease cost: Owned
Enter lease expiration date:
$\qquad$ Enter lease options/terms: $\qquad$
3. Current Square Footage

Enter the total interior square footage of the facility: 149,404
Enter gained square footage expected with the AMP: 136,844
4. Planned use for acquired space from approved AMP

Propose moving delivery units into vacated function 1 space.
FSO will conduct node study on backfilling space made available in facility.
5. Facility Costs

$$
\text { Enter any projected one-time facility costs: } \frac{\$ 478,800}{\text { (This number shown below under One-Time Costs section. }}
$$

6. Savings Information

Space Savings (\$): \$0
(This number carried forward to the Executive Summary)
7. Notes All Equipment Relocation and Site Prep Costs are reflected in the Tacoma AMP model

Site prep Seattle P\&DC \$297,600
Site prep South DDC \$181,200

## One-Time Costs



Remote Encoding Center Cost per 1000
Losing Facility: Tacoma P\&DC
Gaining Facility: Seattle P\&DC
YTD Range of Report: 07_ 06/301/10 : 0.

| (1) | (2) | (3) <br> Current Cost <br> per 1,000 <br> Images |
| :---: | :---: | :---: |
| Letters |  |  |
| Flats |  |  |
| PARS COA |  |  |
| PARS Redirects |  |  |
| APPS |  |  |


| (4) | (5) | (6) <br> Current Cost <br> per 1,000 <br> Images |
| :---: | :---: | :---: |
| Letters | Associated REC |  |
| Flats |  |  |
| PARS COA |  |  |
| PARS Redirects | rev 9/24/2008 |  |
| APPS |  |  |
|  |  |  |


[^0]:    (5) Notes

